

MUNICIPAL BUDGET: 2016/17

Financial Performance

Revenue by Major Source
Revenue by Minor Source
Operating Expenditure by Major Type
Operating Expenditure by Minor Type
Revenue by municipal vote classification
Expenditure by municipal vote classification
Revenue by Standard Classification
Expenditure by Standard Classification

Capital expenditure

Capital Expenditure by Standard Classification
Capital Expenditure by Municipal Vote - Major
Capital Expenditure by Municipal Vote - Minor
Capital funding by source

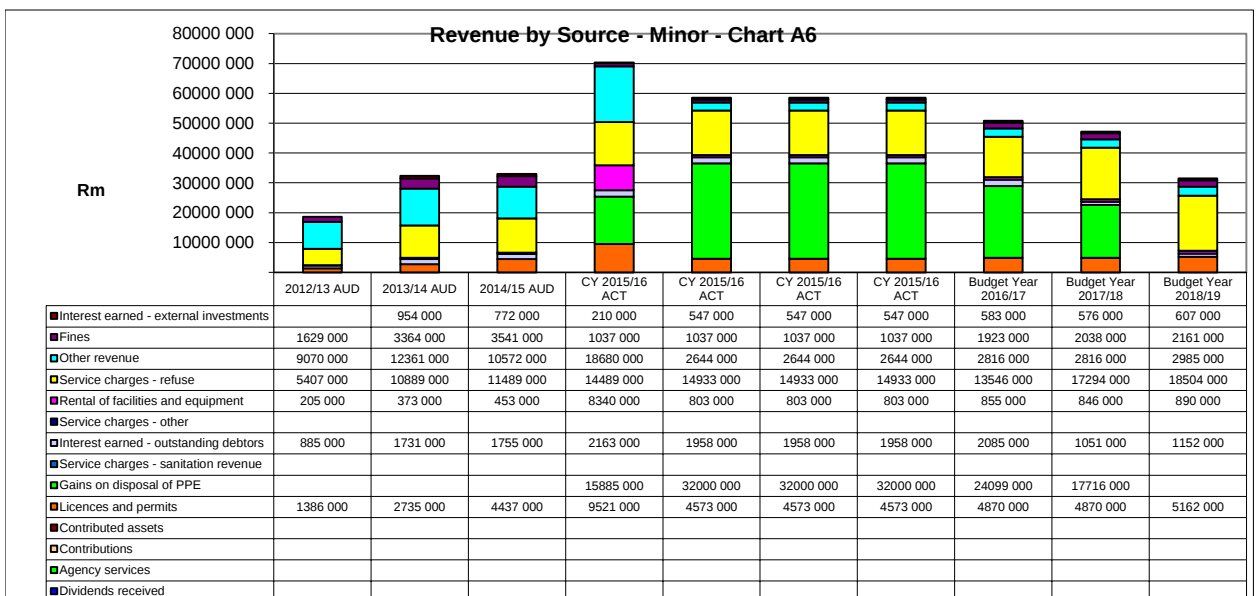
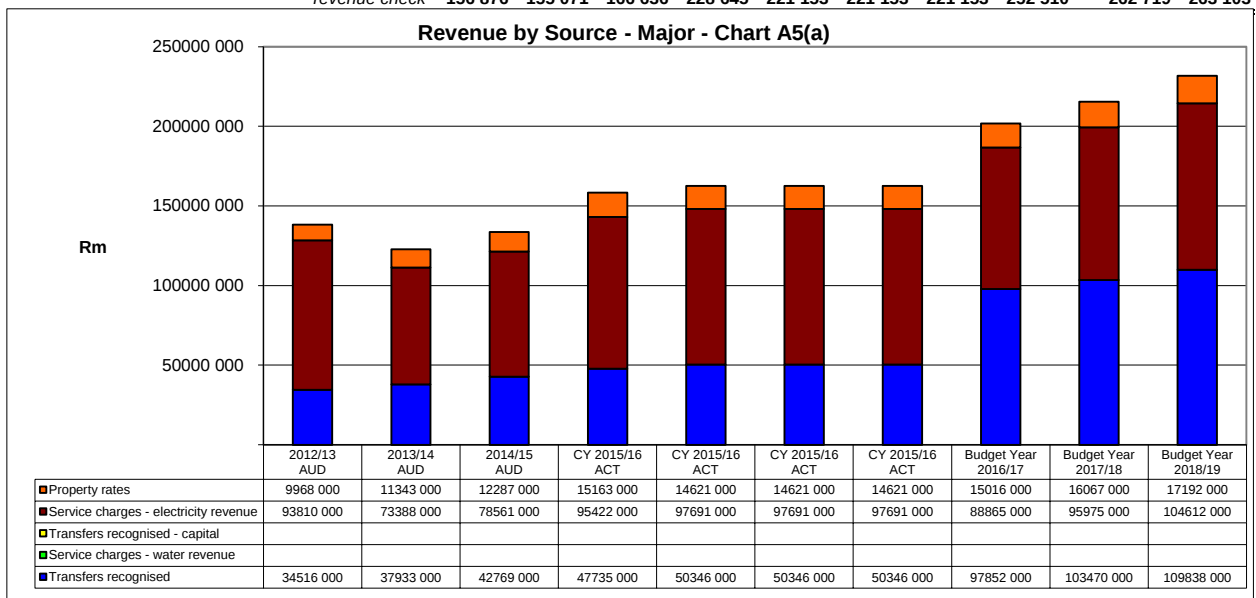
IDP

IDP Strategic Objective - Revenue
IDP Strategic Objective - Expenditure
IDP Strategic Objective - Capital Expenditure

Miscellaneous

Cash flow trend
Increases in service charges
Revenue collection rates
Borrowing
Distribution losses
Borrowed capex funding
Expenditure analysis (Employee costs)
Expenditure analysis (Remuneration)
Expenditure analysis (Repairs & Maintenance)
Expenditure analysis (Finance Charges)
Expenditure analysis (Depreciation)

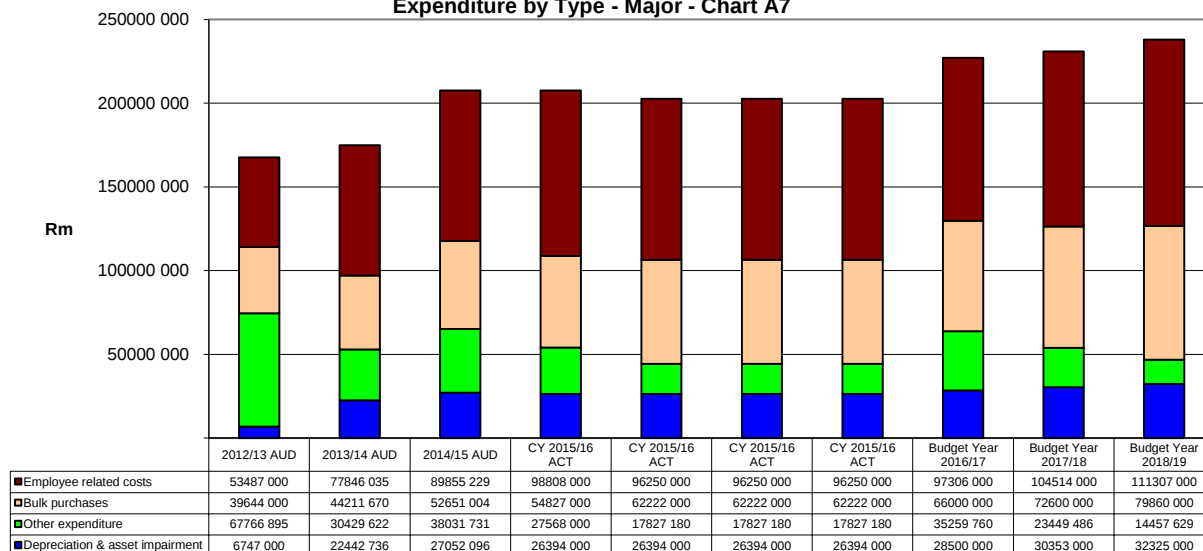
Revenue by Major Source (refer 'Minor source for 'Other Revenue' allocation)	2012/13 AUD	2013/14 AUD	2014/15 AUD	CY 2015/16 ACT	CY 2015/16 ACT	CY 2015/16 ACT	CY 2015/16 ACT	Budget Year 2016/17	Budget Year 2017/18	Budget Year 2018/19
Dividends received										
Agency services										
Contributions										
Contributed assets										
Licences and permits	1 386	2 735	4 437	9 521	4 573	4 573	4 573	4 870	4 870	5 162
Gains on disposal of PPE				15 885	32 000	32 000	32 000	24 099	17 716	
Service charges - sanitation revenue										
Interest earned - outstanding debtors	885	1 731	1 755	2 163	1 958	1 958	1 958	2 085	1 051	1 152
Service charges - other										
Rental of facilities and equipment	205	373	453	8 340	803	803	803	855	846	890
Service charges - refuse	5 407	10 889	11 489	14 489	14 933	14 933	14 933	13 546	17 294	18 504
Other revenue	9 070	12 361	10 572	18 680	2 644	2 644	2 644	2 816	2 816	2 985
Fines	1 629	3 364	3 541	1 037	1 037	1 037	1 037	1 923	2 038	2 161
Interest earned - external investments		954	772	210	547	547	547	583	576	607
Transfers recognised	34 516	37 933	42 769	47 735	50 346	50 346	50 346	97 852	103 470	109 838
Service charges - water revenue										
Transfers recognised - capital										
Service charges - electricity revenue	93 810	73 388	78 561	95 422	97 691	97 691	97 691	88 865	95 975	104 612
Property rates	9 968	11 343	12 287	15 163	14 621	14 621	14 621	15 016	16 067	17 192
revenue check	156 876	155 071	166 636	228 645	221 153	221 153	221 153	252 510	262 719	263 103



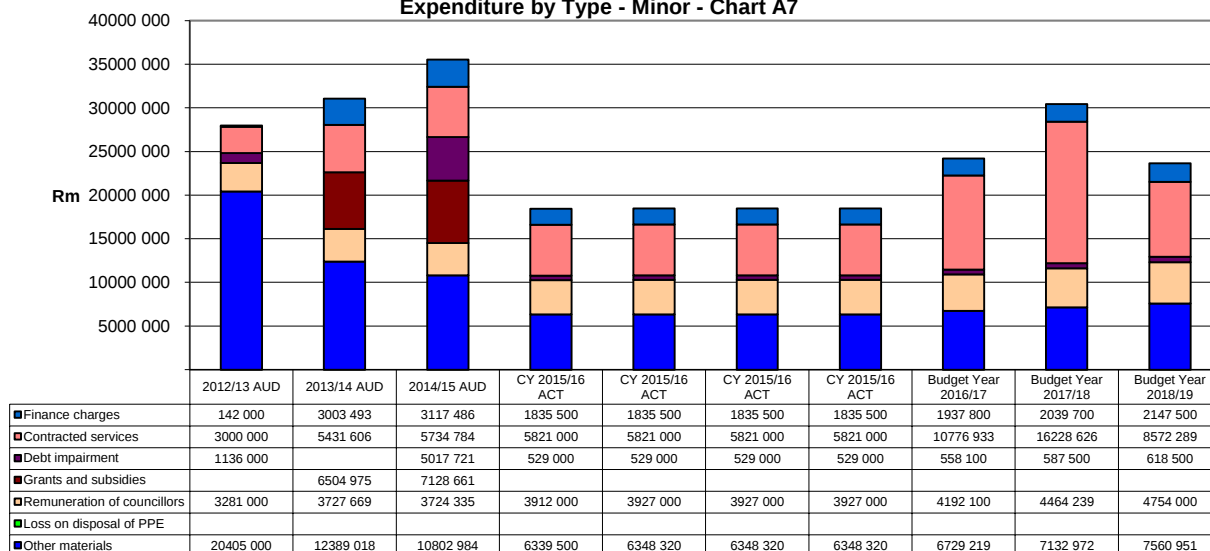
Operating Expenditure by Major & Minor Type

Other materials	20 405	12 389	10 803	6 340	6 348	6 348	6 348	6 729	7 133	7 561
Loss on disposal of PPE										
Remuneration of councillors	3 281	3 728	3 724	3 912	3 927	3 927	3 927	4 192	4 464	4 754
Grants and subsidies		6 505	7 129							
Debt impairment	1 136		5 018	529	529	529	529	558	588	619
Contracted services	3 000	5 432	5 735	5 821	5 821	5 821	5 821	10 777	16 229	8 572
Finance charges	142	3 003	3 117	1 836	1 836	1 836	1 836	1 938	2 040	2 148
Depreciation & asset impairment	6 747	22 443	27 052	26 394	26 394	26 394	26 394	28 500	30 353	32 325
Other expenditure	67 767	30 430	38 032	27 568	17 827	17 827	17 827	35 260	23 449	14 458
Bulk purchases	39 644	44 212	52 651	54 827	62 222	62 222	62 222	66 000	72 600	79 860
Employee related costs	53 487	77 846	89 855	98 808	96 250	96 250	96 250	97 306	104 514	111 307
check	195 609	205 987	243 116	226 034	221 154	221 154	221 154	251 260	261 370	261 603

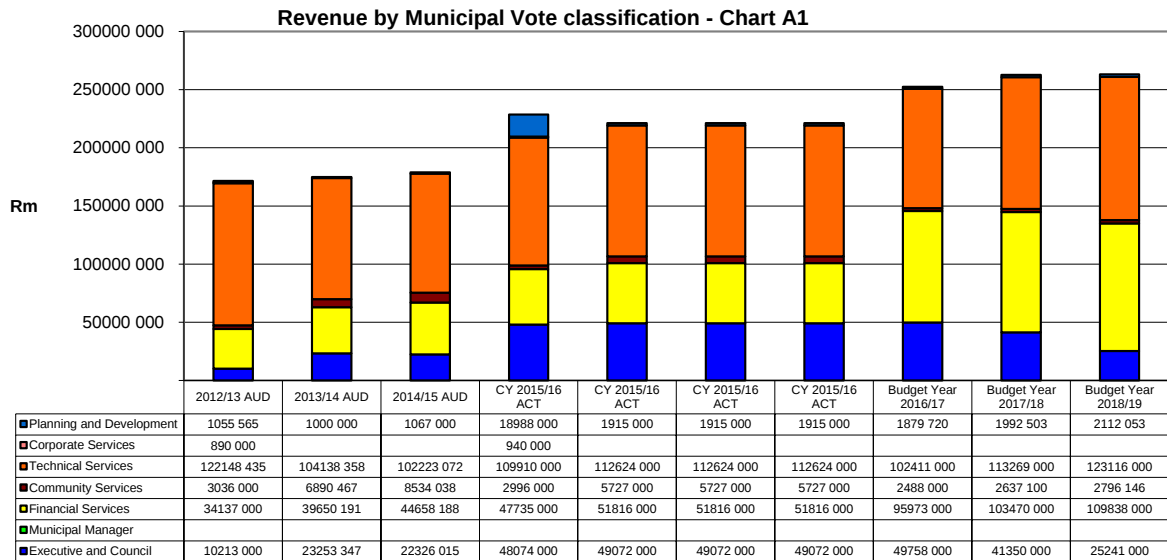
Expenditure by Type - Major - Chart A7



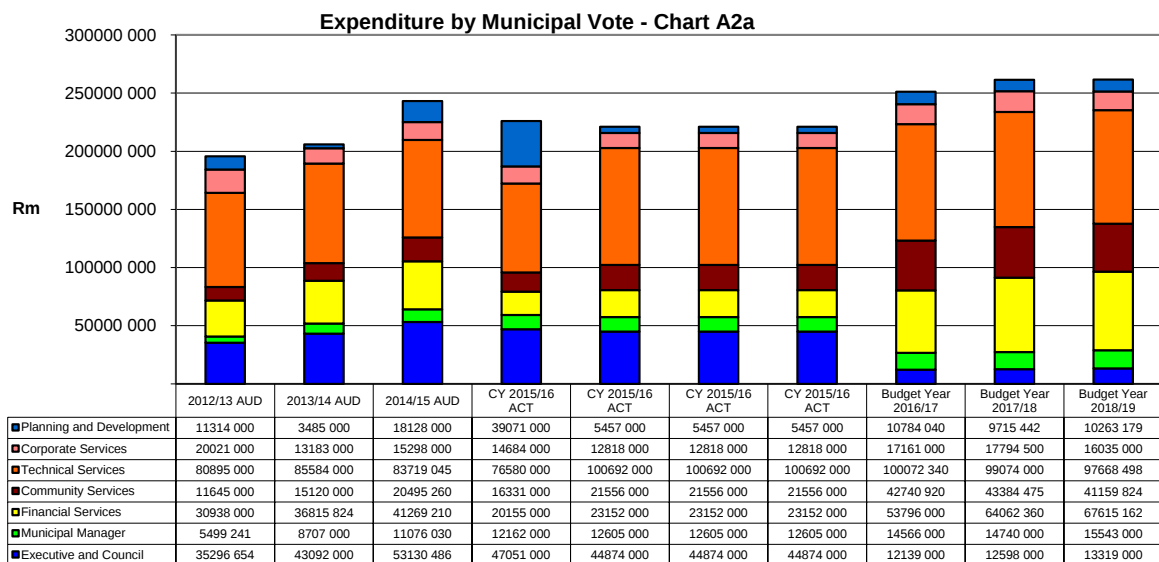
Expenditure by Type - Minor - Chart A7



Revenue by municipal vote classification	171 480	174 932	178 808	228 643	221 154	221 154	221 154	252 510	262 719	263 103
Executive and Council	10 213	23 253	22 326	48 074	49 072	49 072	49 072	49 758	41 350	25 241
Municipal Manager										
Financial Services	34 137	39 650	44 658	47 735	51 816	51 816	51 816	95 973	103 470	109 838
Community Services	3 036	6 890	8 534	2 996	5 727	5 727	5 727	2 488	2 637	2 796
Technical Services	122 148	104 138	102 223	109 910	112 624	112 624	112 624	102 411	113 269	123 116
Corporate Services	890			940						
Planning and Development	1 056	1 000	1 067	18 988	1 915	1 915	1 915	1 880	1 993	2 112

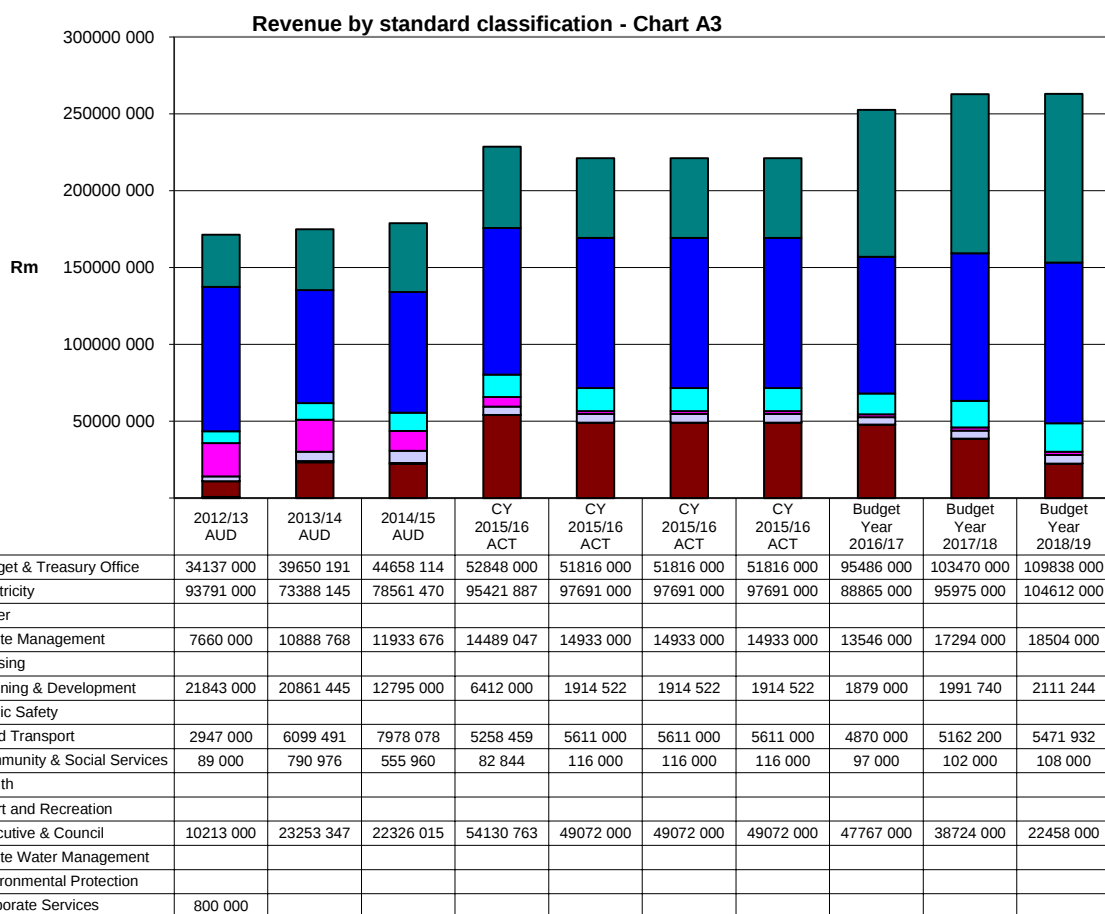


Expenditure by municipal vote classification	195 609	205 987	243 116	226 034	221 154	221 154	221 154	251 259	261 369	261 604
Executive and Council	35 297	43 092	53 130	47 051	44 874	44 874	44 874	12 139	12 598	13 319
Municipal Manager	5 499	8 707	11 076	12 162	12 605	12 605	12 605	14 566	14 740	15 543
Financial Services	30 938	36 816	41 269	20 155	23 152	23 152	23 152	53 796	64 062	67 615
Community Services	11 645	15 120	20 495	16 331	21 556	21 556	21 556	42 741	43 384	41 160
Technical Services	80 895	85 584	83 719	76 580	100 692	100 692	100 692	100 072	99 074	97 668
Corporate Services	20 021	13 183	15 298	14 684	12 818	12 818	12 818	17 161	17 795	16 035
Planning and Development	11 314	3 485	18 128	39 071	5 457	5 457	5 457	10 784	9 715	10 263



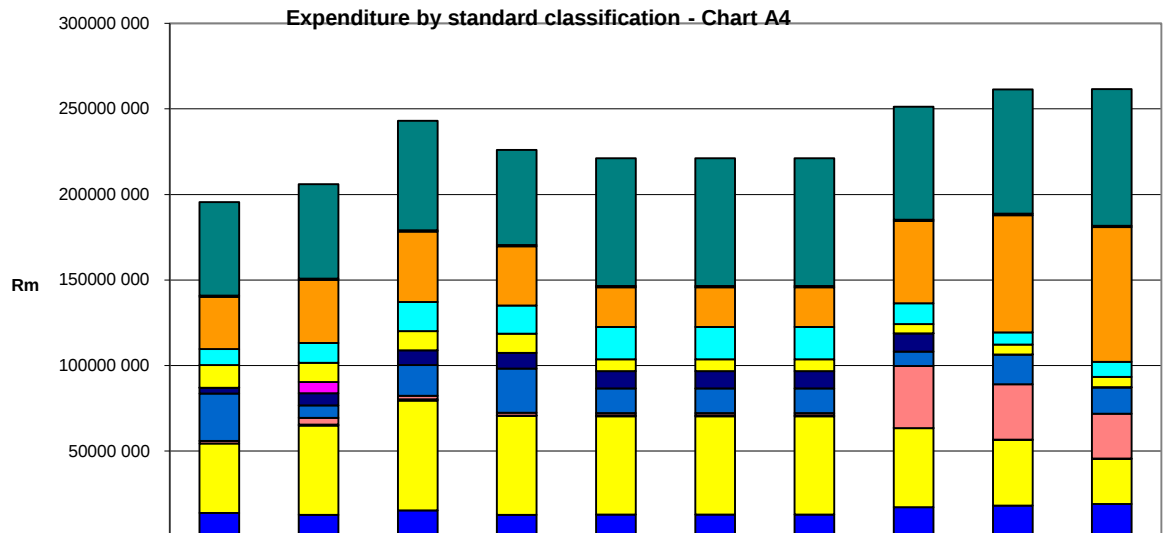
Revenue by Standard Classification

Corporate Services	800										
Environmental Protection											
Waste Water Management											
Executive & Council	10 213	23 253	22 326	54 131	49 072	49 072	49 072	47 767	38 724	22 458	
Sport and Recreation											
Health											
Community & Social Services	89	791	556	83	116	116	116	97	102	108	
Road Transport	2 947	6 099	7 978	5 258	5 611	5 611	5 611	4 870	5 162	5 472	
Public Safety											
Planning & Development	21 843	20 861	12 795	6 412	1 915	1 915	1 915	1 879	1 992	2 111	
Housing											
Waste Management	7 660	10 889	11 934	14 489	14 933	14 933	14 933	13 546	17 294	18 504	
Water											
Electricity	93 791	73 388	78 561	95 422	97 691	97 691	97 691	88 865	95 975	104 612	
Budget & Treasury Office	34 137	39 650	44 658	52 848	51 816	51 816	51 816	95 486	103 470	109 838	

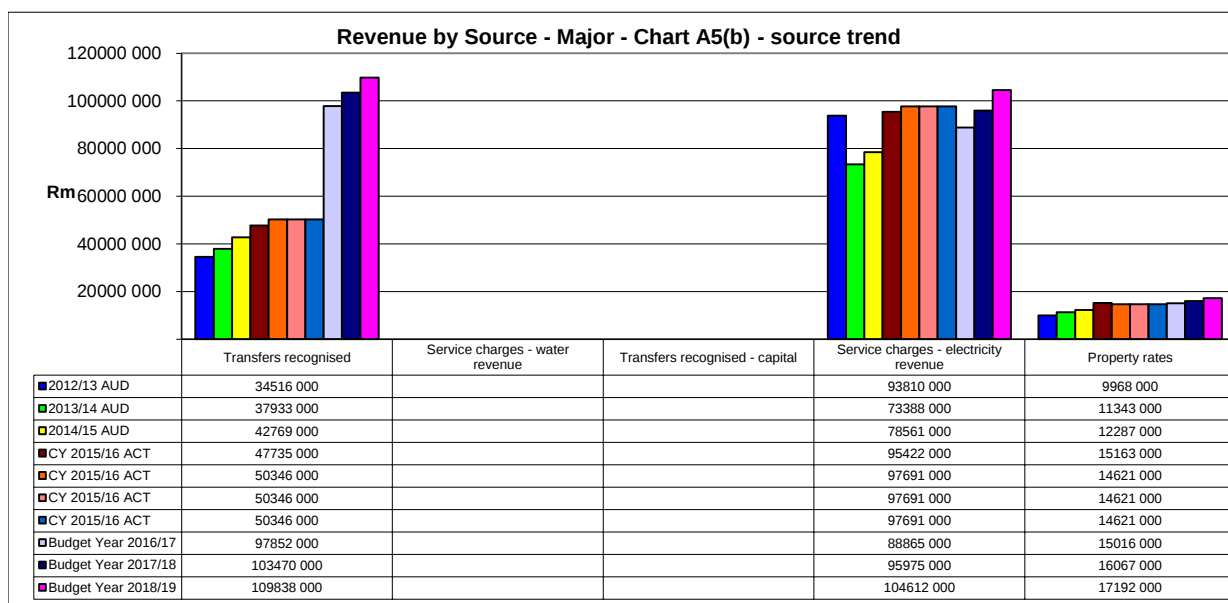


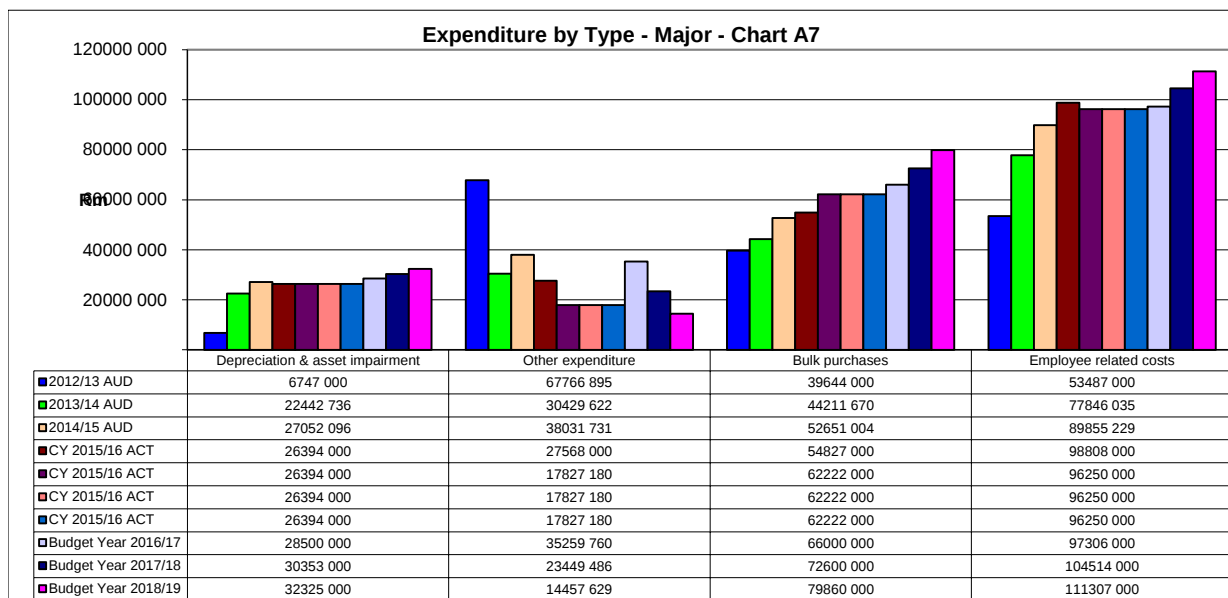
Expenditure by Standard Classification

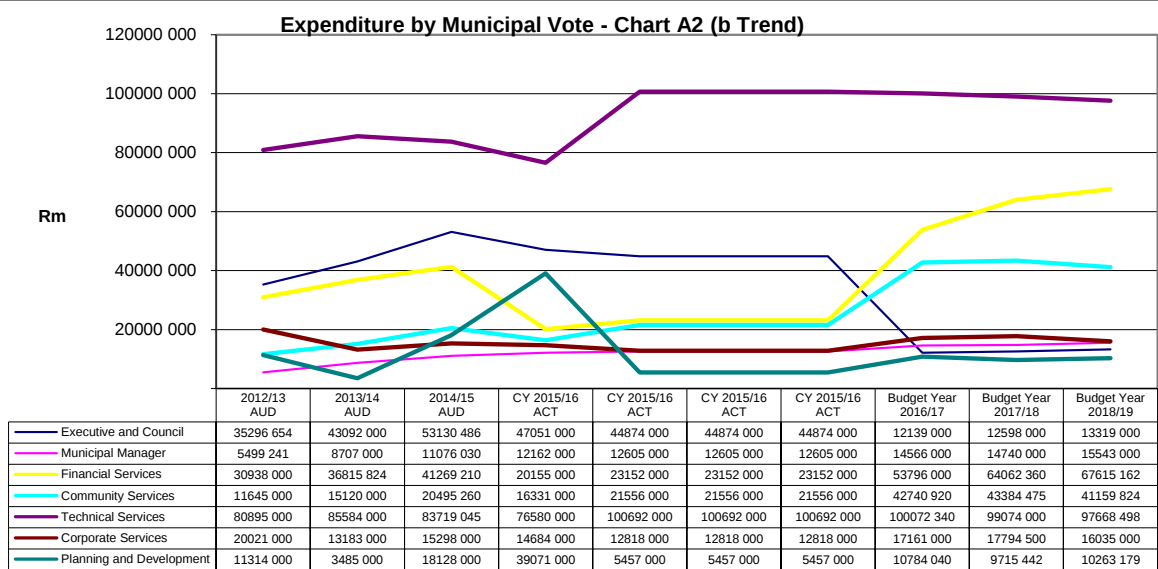
Corporate Services	13 903	12 807	15 298	12 703	12 818	12 818	12 818	17 159	18 068	19 105	
Environmental Protection											
Executive & Council	40 552	52 174	64 207	57 968	57 479	57 479	57 479	46 225	38 473	26 396	
Housing			424	718	72	700	700	700	76	80	85
Health											
Community & Social Services	1 547	4 023	2 012	1 568	1 206	1 205	1 205	36 288	32 371	26 273	
Planning & Development	27 593	7 201	18 128	25 863	14 347	14 347	14 347	8 463	17 509	15 417	
Waste Management											
Sport and Recreation	3 391	7 277	8 548	9 161	10 089	10 089	10 089	10 677			
Public Safety	51	6 376			4	4	4	5	5	6	
Waste Water Management	13 221	11 244	11 174	11 229	7 073	7 073	7 073	5 400	5 751	6 125	
Road Transport	9 374	11 731	17 009	16 516	18 920	18 920	18 920	12 111	7 162	8 841	
Budget & Treasury Office	30 577	36 816	41 269	34 607	23 152	23 152	23 152	48 065	68 513	78 619	
Other	673	811	756	717	731	732	732	791	837	876	
Electricity	54 727	55 103	63 997	55 630	74 635	74 635	74 635	66 000	72 600	79 860	



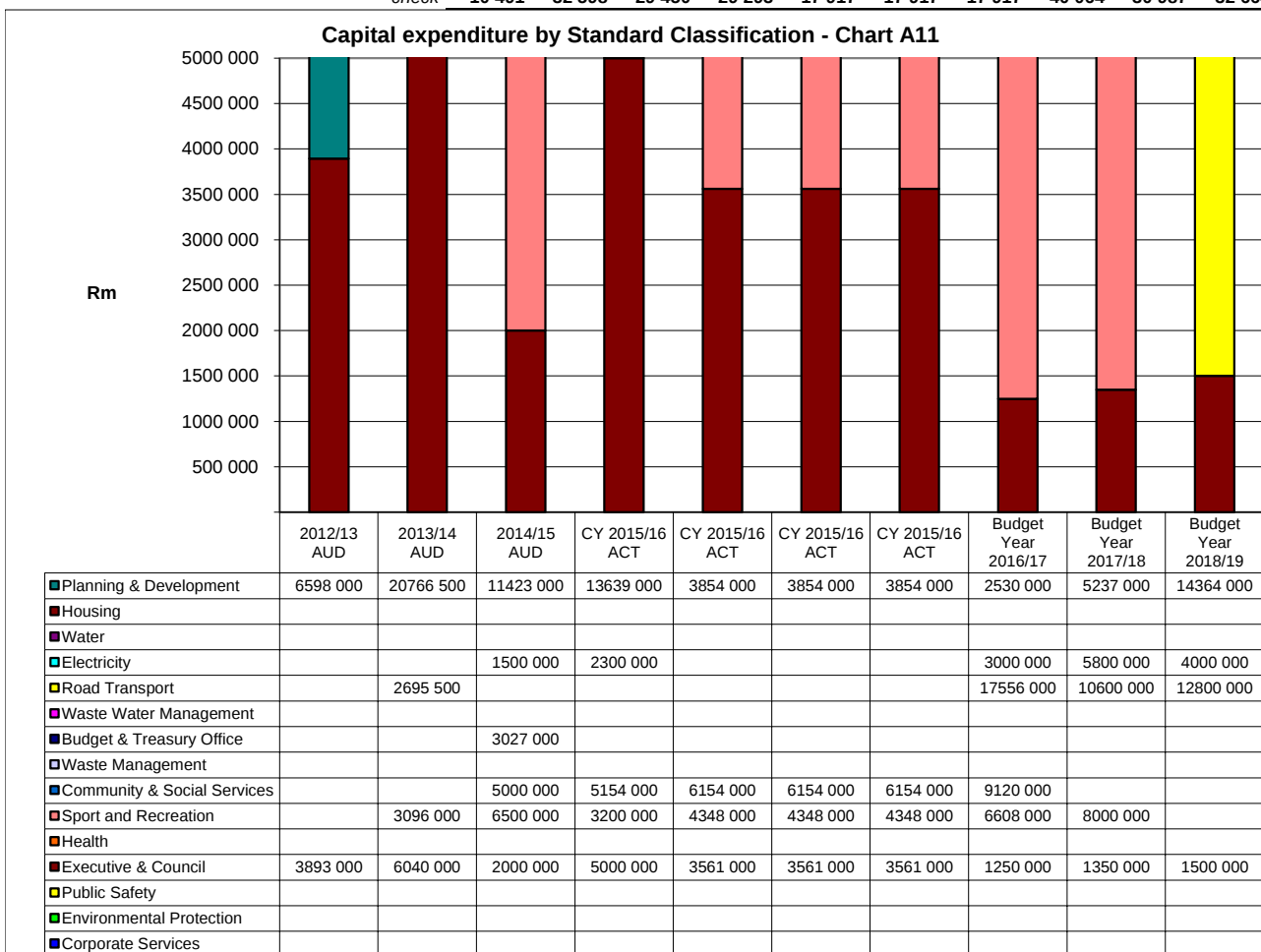
Electricity	54727 000	55103 000	63997 045	55630 000	74635 000	74635 000	74635 000	66000 000	72600 000	79860 000
Other	673 000	811 000	755 966	717 000	731 000	732 000	732 000	791 000	837 000	876 000
Budget & Treasury Office	30577 000	36816 000	41269 210	34607 000	23152 000	23152 000	23152 000	48065 000	68513 000	78619 000
Road Transport	9374 000	11731 000	17009 428	16516 000	18920 000	18920 000	18920 000	12111 000	7162 000	8841 000
Waste Water Management	13221 000	11244 000	11174 171	11229 000	7073 000	7073 000	7073 000	5400 000	5751 000	6125 000
Public Safety	51 000	6376 000			4 000	4 000	4 000	5 000	5 000	6 000
Sport and Recreation	3391 000	7277 000	8547 974	9161 000	10089 000	10089 000	10089 000	10677 000		
Waste Management										
Planning & Development	27593 000	7201 000	18127 571	25863 000	14347 000	14347 000	14347 000	8463 000	17509 000	15417 000
Community & Social Services	1547 000	4023 000	2011 984	1568 000	1206 000	1205 000	1205 000	36288 000	32371 000	26273 000
Health										
Housing		424 000	718 249	72 000	700 000	700 000	700 000	76 000	80 000	85 000
Executive & Council	40551 895	52173 824	64206 800	57968 000	57479 000	57479 000	57479 000	46225 000	38473 000	26396 000
Environmental Protection										
Corporate Services	13903 000	12807 000	15297 633	12703 000	12818 000	12818 000	12818 000	17159 000	18068 000	19105 000



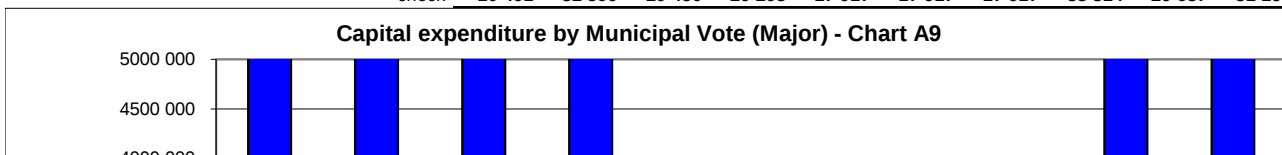


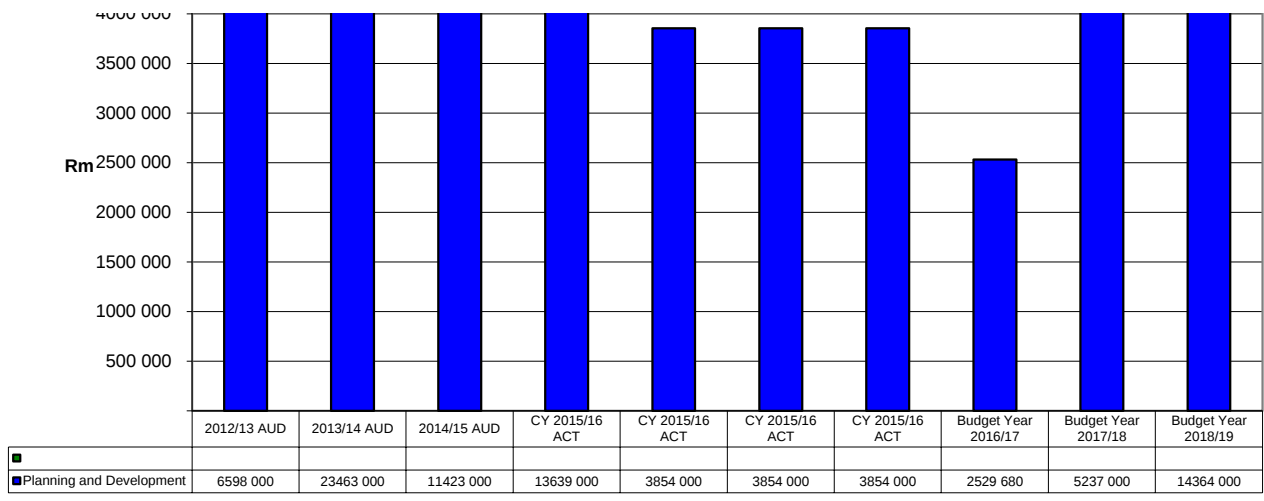


Capital Expenditure by Standard Classification	2012/13 AUD	2013/14 AUD	2014/15 AUD	CY 2015/16 ACT	CY 2015/16 ACT	CY 2015/16 ACT	CY 2015/16 ACT	Budget Year 2016/17	Budget Year 2017/18	Budget Year 2018/19
Corporate Services										
Environmental Protection										
Public Safety										
Executive & Council	3 893	6 040	2 000	5 000	3 561	3 561	3 561	1 250	1 350	1 500
Health										
Sport and Recreation		3 096	6 500	3 200	4 348	4 348	4 348	6 608	8 000	
Community & Social Services			5 000	5 154	6 154	6 154	6 154	9 120		
Waste Management										
Budget & Treasury Office			3 027							
Waste Water Management										
Road Transport		2 696						17 556	10 600	12 800
Electricity			1 500	2 300				3 000	5 800	4 000
Water										
Housing										
Planning & Development	6 598	20 767	11 423	13 639	3 854	3 854	3 854	2 530	5 237	14 364
<i>check</i>	10 491	32 598	29 450	29 293	17 917	17 917	17 917	40 064	30 987	32 664

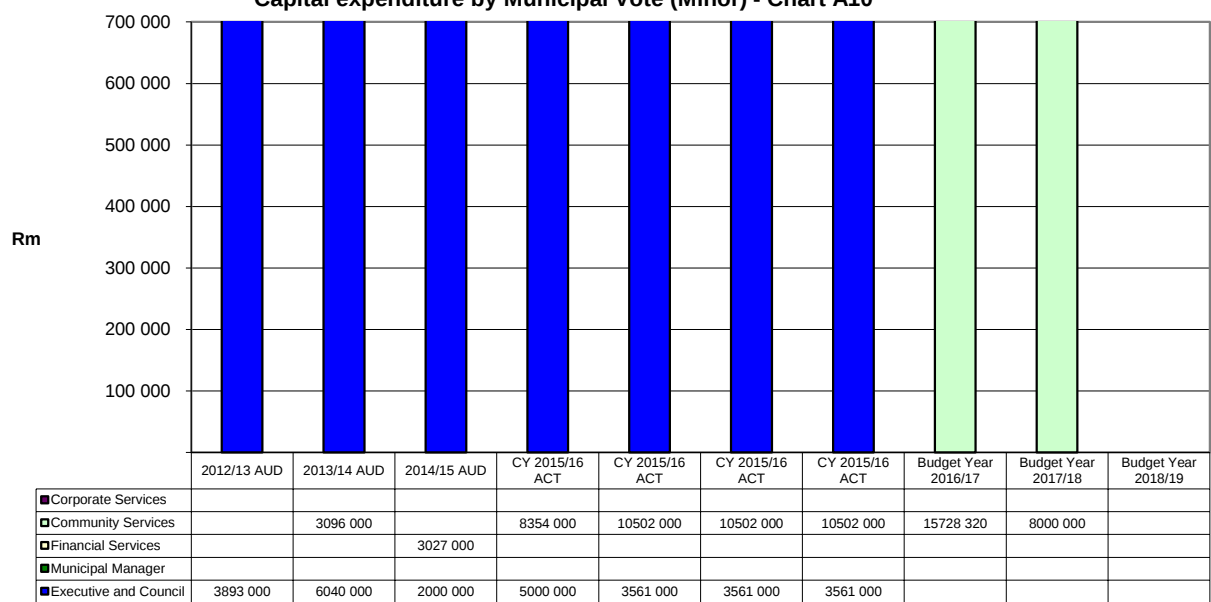


Capital Expenditure by Municipal Vote										
Executive and Council	3 893	6 040	2 000	5 000	3 561	3 561	3 561			
Municipal Manager										
Financial Services			3 027							
Community Services		3 096		8 354	10 502	10 502	10 502	15 728	8 000	
Technical Services			13 000	2 300				20 556	16 400	16 800
Corporate Services										
Planning and Development	6 598	23 463	11 423	13 639	3 854	3 854	3 854	2 530	5 237	14 364
<i>check</i>	10 491	32 599	29 450	29 293	17 917	17 917	17 917	38 814	29 637	31 164

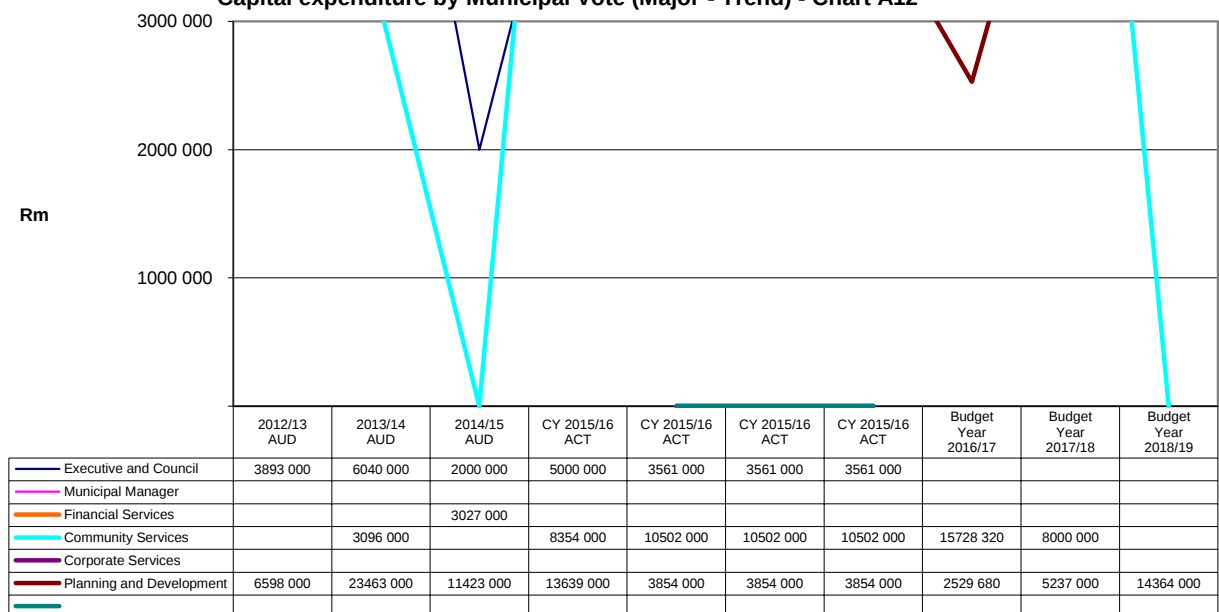




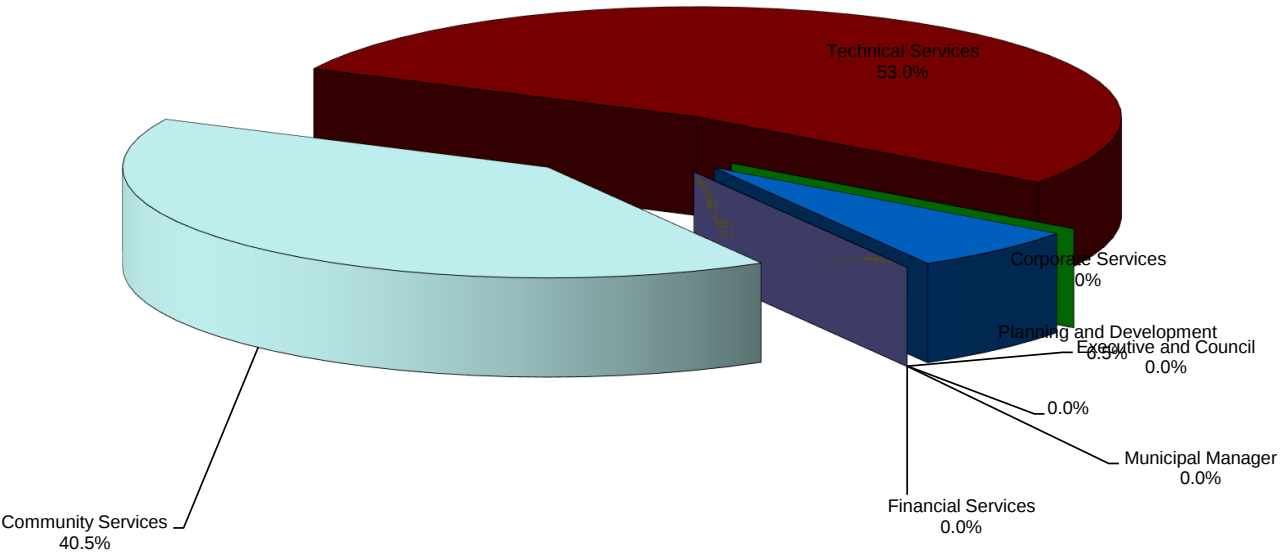
Capital expenditure by Municipal Vote (Minor) - Chart A10



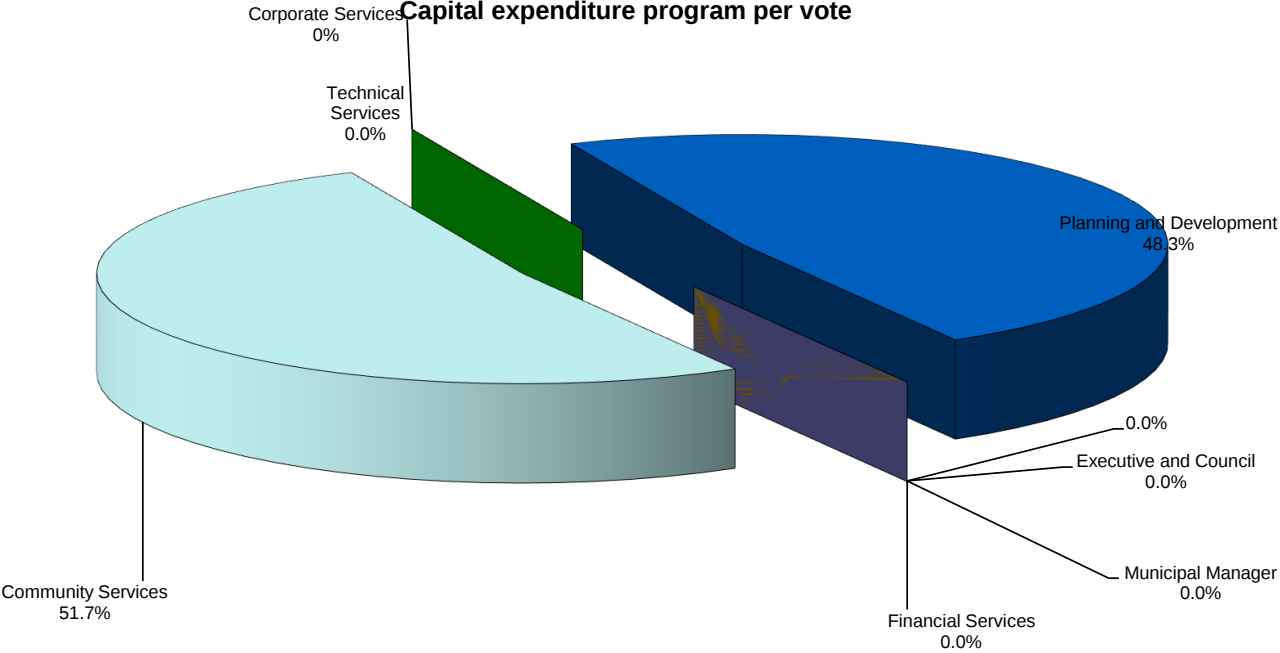
Capital expenditure by Municipal Vote (Major - Trend) - Chart A12



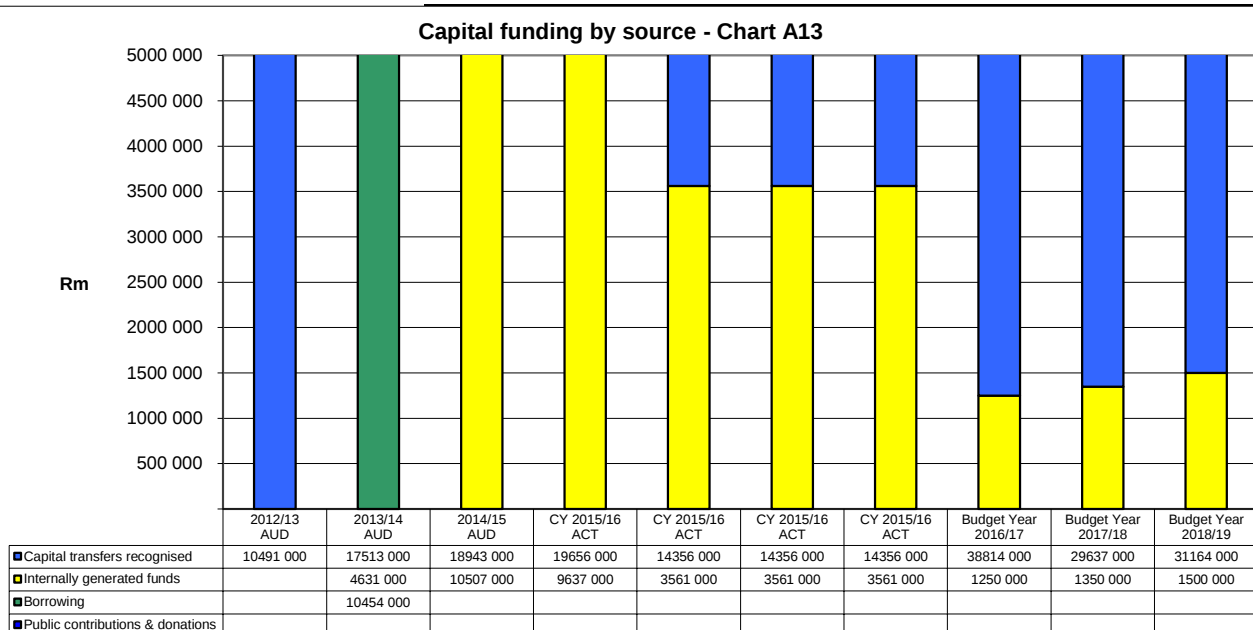
**2008/09 Budget Year
Capital expenditure program per vote**



**2008/09 MTREF (3 year total)
Capital expenditure program per vote**



Capital transfers recognised



IDP Strategic Objective - Revenue

2012/13 AUD	2013/14 AUD	2014/15 AUD	CY 2015/16 ACT	CY 2015/16 ACT	CY 2015/16 ACT	CY 2015/16 ACT	Budget Year 2016/17	Budget Year 2017/18	Budget Year 2018/19
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Embracing our Cultural Diversity
 Empowering our Citizens
 Sustaining the Natural and Built Environment
 Good Governance
 Operations and Support Services
 Safe, Healthy and Secure Environment

Other objectives

Economic Development and Job Creation

Financial Viability and Sustainability

Quality Living Environment

check

IDP Strategic Objectives - Revenue - Chart A14

Rm

(1000 000)

■ Quality Living Environment
■ Financial Viability and Sustainability
■ Economic Development and Job Creation
■ Other objectives

IDP Strategic Objective - Expenditure

Sustaining the Natural and Built Environment

Economic Development and Job Creation

Quality Living Environment

Safe, Healthy and Secure Environment

Empowering our Citizens

Embracing our Cultural Diversity

Good Governance

Financial Viability and Sustainability

Operations and Support Services

check

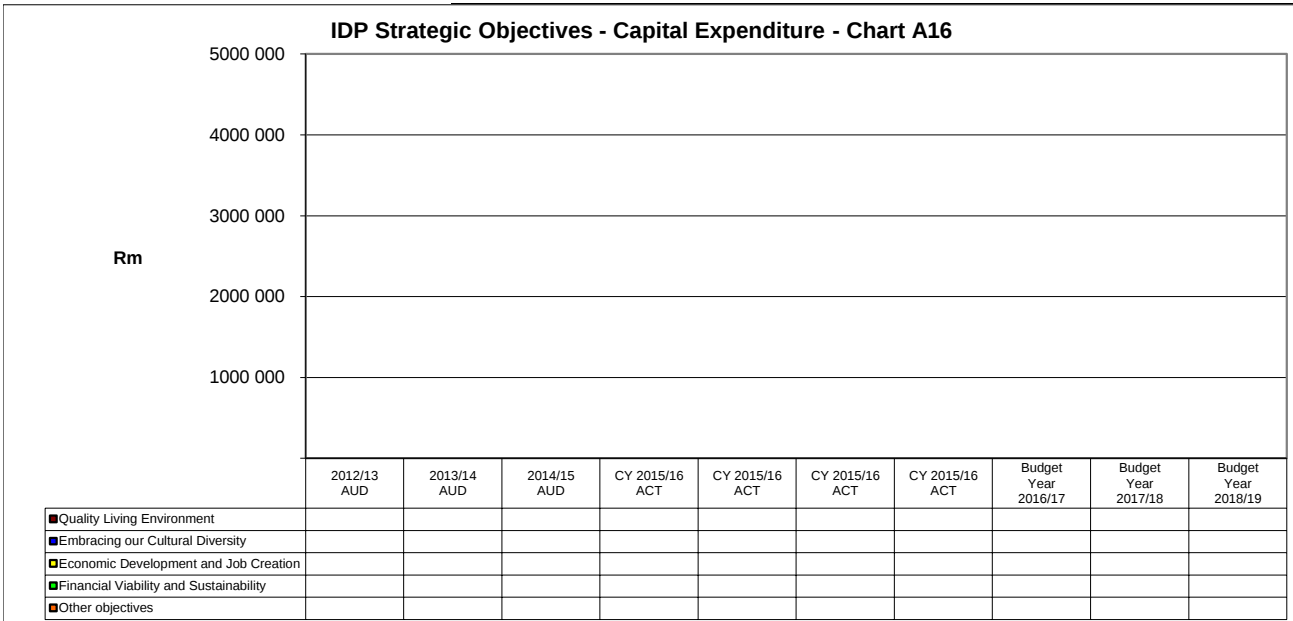
IDP Strategic Objectives - Expenditure - Chart A15

Rm

■ Operations and Support Services
■ Financial Viability and Sustainability
■ Good Governance
■ Embracing our Cultural Diversity
■ Empowering our Citizens
■ Safe, Healthy and Secure Environment
■ Quality Living Environment
■ Economic Development and Job Creation

Empowering our Citizens
Sustaining the Natural and Built Environment
Good Governance
Safe, Healthy and Secure Environment
Operations and Support Services

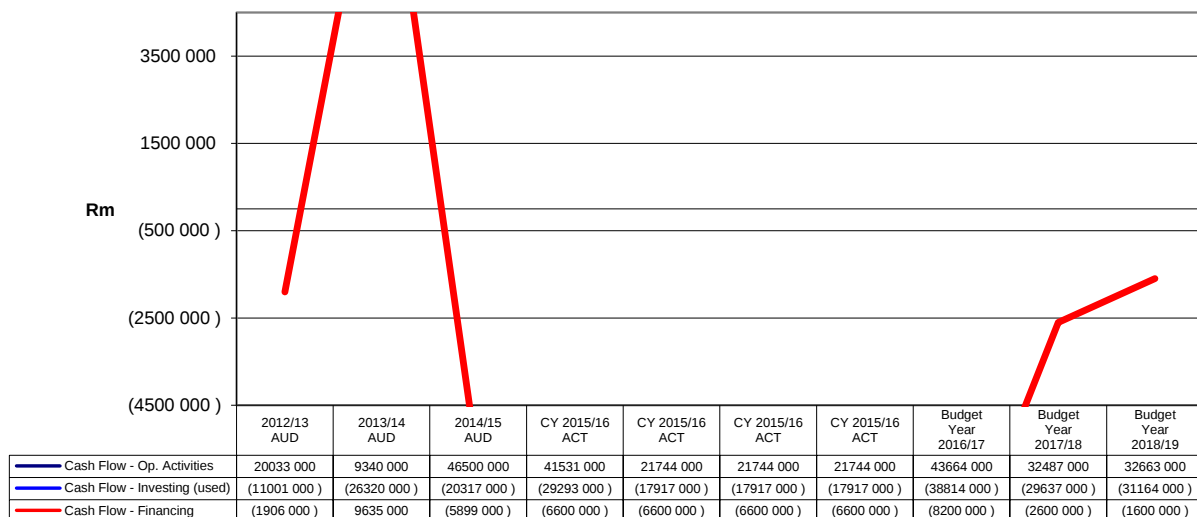
- Financial Viability and Sustainability
- Economic Development and Job Creation
- Embracing our Cultural Diversity
- Quality Living Environment



Cash flow trend

	2012/13 AUD	2013/14 AUD	2014/15 AUD	CY 2015/16 ACT	CY 2015/16 ACT	CY 2015/16 ACT	CY 2015/16 ACT	Budget Year 2016/17	Budget Year 2017/18	Budget Year 2018/19
Cash Flow - Op. Activities	20 033	9 340	46 500	41 531	21 744	21 744	21 744	43 664	32 487	32 663
Cash Flow - Investing (used)	(11 001)	(26 320)	(20 317)	(29 293)	(17 917)	(17 917)	(17 917)	(38 814)	(29 637)	(31 164)
Cash Flow - Financing	(1 906)	9 635	(5 899)	(6 600)	(6 600)	(6 600)	(6 600)	(8 200)	(2 600)	(1 600)

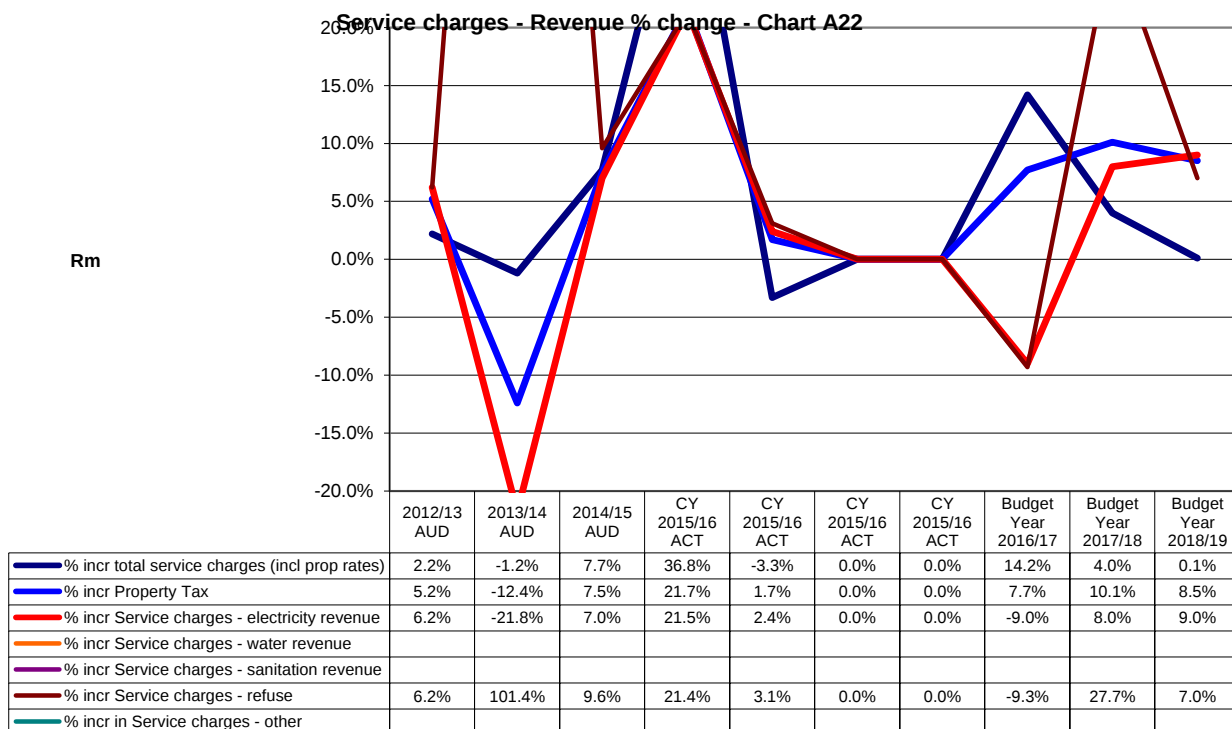
IDP Strategic Objectives - Revenue - Chart A14



Increases in service charges

% incr total service charges (incl prop rates)	2.2%	-1.2%	7.7%	36.8%	-3.3%	0.0%	0.0%	14.2%	4.0%	0.1%
% incr Property Tax	5.2%	-12.4%	7.5%	21.7%	1.7%	0.0%	0.0%	7.7%	10.1%	8.5%
% incr Service charges - electricity revenue	6.2%	-21.8%	7.0%	21.5%	2.4%	0.0%	0.0%	-9.0%	8.0%	9.0%
% incr Service charges - water revenue										
% incr Service charges - sanitation revenue										
% incr Service charges - refuse	6.2%	101.4%	9.6%	21.4%	3.1%	0.0%	0.0%	-9.3%	27.7%	7.0%
% incr in Service charges - other										

Service charges - Revenue % change - Chart A22



Debt

Borrowing	0.0%	132.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Annual Debtors Collection	60.0%	65.0%	65.0%	85.0%	85.0%	85.0%	85.0%	90.0%	90.0%	90.0%
O/S Debtors to Revenue	1.0%	0.0%	5.0%	0.4%	0.4%	0.4%	0.4%	0.5%	0.5%	0.4%

