

	Area	Pillar	Focus Area	Activity
1	1.Positive Cashflow	Positive Cash Flows	Baseline Assessment	Determine the Current Cashflow status at beginning of year 1/Prior Implementation of Funding Plan
2		Positive Cash Flows	Setting of Targets	Establish the Targets to Be achieved over the Funding Plan period
3		Positive Cash Flows	Monthly Cashflow Plans	Set Monthly Actual Cash Projections
4		Positive Cash Flows	Monthly Analysis of Actual Cash Spending	Analyze the Actual Cash Spending against the Monthly Cash Projections
8	2. Cash and short term liquidity	Cash and short term liquidity	Baseline Assessment	Determine the current status at beginning of year 1/Prior Implementation of Funding Plan
9		Cash and short term liquidity	Setting of Targets	Establish the Targets to Be achieved over the Funding Plan period
16	3.Collection Rates	Collection Rates	Baseline Assessment	Determine the current status at beginning of year 1/Prior Implementation of Funding Plan
17		Collection Rates	Setting of Targets	Establish the Targets to Be achieved over the Funding Plan period
18		Collection Rates	Monthly Consumer Statements	Issuing Monthly Consumer Statements
19		Collection Rates	Credit control and debt collection Procedures	Implementation of credit control and debt collection Procedures
20		Collection Rates	Top 100 Debtors (Excluding Organs Of State)	Develop a Plan on a Targeted Approach On Top 100 Debtors
21		Collection Rates	Top 100 Debtors (Excluding Organs Of State)	Implementation of the Top 100 Debtors Plan
22		Collection Rates	Government Debt Accuracy	Test the Accuracy of Billing over government Debt
23		Collection Rates	Government Debt Collection	Enter into Arrangements over payment of Government Debt
24		Collection Rates	Government Debt Collection	Monitor Adherence to On Debtor Payment Arrangements made.
25		Collection Rates	Revenue Enhancement Committee	Establishment of a functional revenue steering Committee
29	4. Reduction In Non Core Expenditure	Reduction In Non Core Expenditure	Baseline Assessment	Determine the current status at beginning of year 1/Prior Implementation of Funding Plan
30		Reduction In Non Core Expenditure	Setting of Targets	Establish the Targets to Be achieved over the Funding Plan period
31		Reduction In Non Core Expenditure	Listing of Non Core Expenditure	Identify the Non Core Expenditure where Reduction as per the Target Set will be performed
37	5. Trade Payables	Trade Payables	Baseline Assessment	Determine the current status at beginning of year 1/Prior Implementation of Funding Plan
38		Trade Payables	Setting of Targets	Establish the Targets to Be achieved over the Funding Plan period
39		Trade Payables	Top Creditors Listing	Determine the Top 10 Creditors
40		Trade Payables	Payment Arrangements	Enter into payment Arrangements with the Top 10 Creditors
41		Trade Payables	Payment Arrangements	Enter into payment Arrangements with Other Creditors where applicable
42		Trade Payables	30 Days Payment Turnaround	Ensure that Current Accounts are paid within 30 Days of Invoice Receipt
43		Trade Payables	Split on Current and Non Current as well as the Payments Arrangement Specifics	
47	6. Ring Fencing of Conditional Grants	Ring Fencing of Conditional Grants	Baseline Assessment	Determine the current status at beginning of year 1/Prior Implementation of Funding Plan
48		Ring Fencing of Conditional Grants	Setting of Targets	Establish the Targets to Be achieved over the Funding Plan period
49		Ring Fencing of Conditional Grants	Separate Bank Accounts for Conditional Grants	Opening of Separate Bank Accounts/One Bank Account for All Conditional Grants
50		Ring Fencing of Conditional Grants	Monthly Grant Reconciliations	Monthly Reconciliations of Expenditure to the Respective Conditional Bank Accounts
51		Ring Fencing of Conditional Grants	Monthly Grant Reconciliations	Matching of Incurred Expenditure Listing to Conditions Of the Grant (Testing All Expenditure is i
52		Ring Fencing of Conditional Grants	Ring Fencing Conditional Grants VAT	Track All Grants Vatable Invoices claimed and to ring Fence from the Vat Income Received
57	7.Other	Other	Property Rates Billing Reconciliation	Property Rates Billing Reconciliation
58		Other	Refuse Collection Billing Reconciliation	Refuse Collection Billing Reconciliation
59		Other	Sanitation Billing Reconciliation	Sanitation Billing Reconciliation
60		Other	Property Rates Billing Reconciliation	Property Rates Billing Reconciliation
61		Other	Management of Indigent Usage	Management of Indigent Usage
62		Other	Reconciliation of Water Availability Charges	Reconciliation of Water Availability Charges
63		Other	Reconciliation of Refuse Reconciliation Charges	Reconciliation of Refuse Reconciliation Charges
64		Other	Reconciliation of Water Ava Charges	Reconciliation of Water Ava Charges
65		Other	Reconciliation of Electricity Availability Charges	Reconciliation of Electricity Availability Charges
66		Other	Data Purification (Desktop Exercise)	Data Purification (Desktop Exercise)
67		Other	Data Purification (Desktop Exercise)	Data Purification (Desktop Exercise)
68		Other	UIFW Reduction Strategy	Development of UIFW Reduction Strategy
69		Other	Credibility of Indigents Register	Ensuring Credibility of Indigents Register
70		Other	Gv and Billing Linkage	Ensure there are primary keys between the Approved Gv and Billing
71		Other	Direct Deposits Policy	Develop Direct Deposits Policy
72		Other	Implementation of Asset Disposals	Identification of Asset Disposals and Disposing of Assets
73	Other	Reconciliation of Landsales	Reconciliation of Landsales	
74	Other	Reconciliation Of RD321 Traffic Reports (Enatis)	Reconciliation Of RD321 Traffic Reports (Enatis)	
75	Other	Traffic Fines Reconciliations	Traffic Fines Reconciliations	
76	Other	Land Use Reconciliations	Land Use Reconciliations	

Objective/Purpose

To Establish The Current Position and Performance of the Municipality - the Baseline will further be used to assess the Performance of the Municipality in line with the Implementation Plan /Funding Plan Operational Activities
To Establish the Basis for Measuring the Performance of the Municipality in line with the Pillars
To Provide for Actual Available cash Spending and Commitments so as to further ensure that the Municipality only commits expenditure where there is actual cash for settling within 30 days as prescribed.

To Establish The Current Position and Performance of the Municipality - the Baseline will further be used to assess the Performance of the Municipality in line with the Implementation Plan /Funding Plan Operational Activities
To Establish the Basis for Measuring the Performance of the Municipality in line with the Pillars

To Establish The Current Position and Performance of the Municipality - the Baseline will further be used to assess the Performance of the Municipality in line with the Implementation Plan /Funding Plan Operational Activities
To Establish the Basis for Measuring the Performance of the Municipality in line with the Pillars
To Ensure consumers are aware of debt owed to the Municipality and to interrupt Prescriptions
To influence the payments culture
To influence the payments culture

Accuracy of Billing
Enhancement of Collection
To steer payments in line with agreed plans
To steer Revenue Related Strategies and Plans

To Establish The Current Position and Performance of the Municipality - the Baseline will further be used to assess the Performance of the Municipality in line with the Implementation Plan /Funding Plan Operational Activities
To Establish the Basis for Measuring the Performance of the Municipality in line with the Pillars
To Determine the Expenditure Items where Reduction will be performed

To Establish The Current Position and Performance of the Municipality - the Baseline will further be used to assess the Performance of the Municipality in line with the Implementation Plan /Funding Plan Operational Activities
To Establish the Basis for Measuring the Performance of the Municipality in line with the Pillars

hat Creditors can be paid within 30 Days)

To Establish The Current Position and Performance of the Municipality - the Baseline will further be used to assess the Performance of the Municipality in line with the Implementation Plan /Funding Plan Operational Activities
To Establish the Basis for Measuring the Performance of the Municipality in line with the Pillars
To Ensure there is a bank account for each grant so as to effectively perform frequent reconciliations
To Ensure Grants are cash backed
To Ensure grants are utilised for their intended purposes
To ring-fence the Vat Income from Grants Expenditure

Completeness Of Revenue
Completeness Of Revenue
Completeness Of Revenue
Completeness Of Revenue
Curbing Losses
Completeness Of Revenue
Completeness Of Revenue

Completeness Of Revenue
Credibility of the GV and The System

Completeness Of Revenue
Completeness Of Revenue
Completeness Of Revenue
Management of Land Use and Accuracy of Billing

Frequency	Start Date	End Date	Responsible Official	Oversight Official /Department
Once Off Activity	2026/07/01	2027/06/30	Budget Manager	CFO
Once Off Activity	2026/07/01	2027/06/30	Budget Manager	CFO
Monthly	2026/07/01	2027/06/30	Budget Manager	CFO
Monthly	2026/07/01	2027/06/30	Budget Manager	CFO
Once Off Activity	2026/07/01	2027/06/30	Budget Manager	CFO
Once Off Activity	2026/07/01	2027/06/30	Budget Manager	CFO
Once Off Activity	2026/07/01	2027/06/30	Budget Manager	CFO
Once Off Activity	2026/07/01	2027/06/30	Budget Manager	CFO
Monthly	2026/07/01	2027/06/30	Revenue Manager	CFO
Monthly	2026/07/01	2027/06/30	Revenue Manager	CFO
Once Off Activity	2026/07/01	2027/06/30	Revenue Manager	CFO
Once Off Activity	2026/07/01	2027/06/30	Revenue Manager	CFO
Monthly	2026/07/01	2027/06/30	Revenue Manager	CFO
Once Off Activity	2026/07/01	2027/06/30	Revenue Manager	CFO
Once Off Activity	2026/07/01	2027/06/30	Revenue Manager	CFO
Once Off Activity	2026/07/01	2027/06/30	Revenue Manager	CFO
Monthly	2026/07/01	2027/06/30	Revenue Manager	CFO
Once Off Activity	2026/07/01	2027/06/30	Revenue Manager	CFO
Once Off Activity	2026/07/01	2027/06/30	Budget Manager	CFO
Once Off Activity	2026/07/01	2027/06/30	Budget Manager	CFO
Select	2026/07/01	2027/06/30	Expenditure Manager	CFO
Once Off Activity	2026/07/01	2027/06/30	Budget Manager	CFO
Once Off Activity	2026/07/01	2027/06/30	Budget Manager	CFO
Select	2026/07/01	2027/06/30	Expenditure Manager	CFO
Select	2026/07/01	2027/06/30	Expenditure Manager	CFO
Select	2026/07/01	2027/06/30	Expenditure Manager	CFO
Select	2026/07/01	2027/06/30	Expenditure Manager	CFO
Select	2026/07/01	2027/06/30	Expenditure Manager	CFO
Once Off Activity	2026/07/01	2027/06/30	Budget Manager	CFO
Once Off Activity	2026/07/01	2027/06/30	Budget Manager	CFO
Once Off Activity	2026/07/01	2027/06/30	Expenditure Manager	CFO
Monthly	2026/07/01	2027/06/30	Expenditure Manager	CFO
Select	2026/07/01	2027/06/30	Expenditure Manager	CFO
Select	2026/07/01	2027/06/30	Expenditure Manager	CFO
Select	2026/07/01	2027/06/30	Revenue Manager	CFO
Select	2026/07/01	2027/06/30	Revenue Manager	CFO
Select	2026/07/01	2027/06/30	Revenue Manager	CFO
Select	2026/07/01	2027/06/30	Revenue Manager	CFO
Select	2026/07/01	2027/06/30	Revenue Manager	CFO
Select	2026/07/01	2027/06/30	Revenue Manager	CFO
n/a	2026/07/01	2027/06/30		
Select	2026/07/01	2027/06/30	Revenue Manager	CFO
n/a	2026/07/01	2027/06/30		
Select	2026/07/01	2027/06/30	Revenue Manager	CFO
Select	2026/07/01	2027/06/30	Revenue Manager	ICT Manager
Select	2026/07/01	2027/06/30	Revenue Manager	ICT Manager
Once Off Activity	2026/07/01	2027/06/30	SCM Manager	CFO
Select	2026/07/01	2027/06/30	Revenue Manager	CFO
Select	2026/07/01	2027/06/30	Revenue Manager	CFO
Select	2026/07/01	2027/06/30	Revenue Manager	CFO
Select	2026/07/01	2027/06/30	Assets Manager	CFO
Select	2026/07/01	2027/06/30	Revenue Manager	CFO
Select	2026/07/01	2027/06/30	Revenue Manager	CFO
Select	2026/07/01	2027/06/30	Revenue Manager	CFO
Monthly	2026/07/01	2027/06/30	Manager EDP	GM EDP